

Dear Mayor and Members of the Albany City Council,

As you know, The Stronach Group is actively collaborating with the communities of Albany and Berkeley to develop a plan that will bring exciting new public and private improvements and amenities to the property that is known as Golden Gate Fields. In less than three short months, we must produce a plan that will satisfy the Lawrence Berkeley National Laboratory, meet certain financial considerations, and win the approval of the citizens and governing bodies of our neighbors in the cities of Albany and Berkeley.

We have received a clear message that the community would like more direct communication with us, as well as the opportunity to be more actively consulted and involved with the proposed development at Golden Gate Fields. In response to this request, we intend to engage in a broader consultation process than has previously been discussed, and will engage in direct, two-way communication with all concerned stakeholders.

We understand that members of the Albany and Berkeley communities may want to discuss aspects of the development important to them, independent of consultations with The Stronach Group team, and we welcome and look forward to receiving input from those discussions as well. We take very seriously our responsibility to provide transparency, sufficient communication, and information in a timely manner, to enable citizens to have their concerns addressed, their input integrated into the project, and ultimately, to make an informed ballot decision come June 2012.

Attached, you will find a document describing our outreach plan, which utilizes an Iterative Design Process, to produce a plan that will reflect broad community input and participation. We look forward to scheduling a meeting with you to discuss the most recently revised version of the project proposal.

Most sincerely,

Ari Huber