## State of the City Overview Outline

## **Strengths/Accomplishments**

- Service to the community
- Completed capital projects
- Acquiring grants
- Sustainability initiatives
- Community engagement
- Safety measures
- Planning efforts
- No layoffs, no furloughs, no major service cutbacks
- Stability in workforce and city operations

## **Challenges/Weaknesses**

- Economic downturn and uncertainty
- State fiscal disaster = raids of property tax and local revenues
- Maintaining safety in an urban area
- Vacant positions
- Addressing individual concerns while also trying to meet needs of community at-large
- Increasingly regulatory environment federal, state, city
- Behind the curve in technology
- Insufficient capacity to meet community service desires
- Inadequate funds to meet capital obligations

#### **Opportunities**

- Newly renovated Civic Center
- Federal stimulus funds for capital improvements
- Development potential
- November ballot
- Revenue options
- Advisory body review and revisions
- Transitioning community from customer service to collaborator
- Voices to Vision waterfront planning completion
- City mission, vision, and values to define, focus, and priorities

## Priorities/Mandates vs. want-to-do's

## Best practices:

- Safety
- Legal mandates
- Liability
- Cost benefit
- Opportunity
- Community enhancement

Selecting among opportunities and community enhancements

## City Clerk

The City Clerk's Office is not a project driven department but rather service orientated. The majority of work is directed by State and Charter mandates and is performed by one person with the assistance from the Administrative Secretary who helps with passports, copying and web assistance.

## Strengths

- Staff person with many valuable years of experience; skill set to support mandates
- Excellent customer services skills
- Adaptability
   Worked with numerous City Councils
   Worked with five (5) City Administrators

## Accomplishments

- Consistently conducts fair and impartial elections
  Over the course of my 35 years as City Clerk managed 17 regular elections
  Numerous special elections, two Initiatives and one Recall
- First City Clerk in Northern California and second in the State as a Passport Agent.
- Achieved professional certification, Certified Municipal Clerk (CMC)

## Opportunities

• Reviewing the possibility of establishing all mail elections

## Challenges

- Lack of Electronic Records Management
- Changing State requirements e.g. AB1234 was implemented a few years ago

## **Upcoming Projects**

- Elections
  - Reviewing all mail election plus regular November election
- FPPC Filings
  - Committees
  - **Elected Officials**
  - **Employees**
- Indexing of 2009 Minutes
- Indexing of 2009 Ordinances
- Indexing of 2009 Resolutions

#### Mandates

- Preparation & Distribution of Council Agenda
- Preparation & Distribution of Council Minutes
- Publishing & Posting Legal Notices
- Codifying Ordinances and Charter Amendments
- Indexing, Minutes, Ordinances & Resolutions
- Certifying Records
- Opens Bids
- Administers the Oath of Office
- Records Management
- Receives claims & lawsuits
- Elections
- FPPC Filing Officer
- Pension Board Member (Charter)

## **Non-Mandates**

- Passport Agent
- Preparation of Resolutions
- Deputy City Treasurer
- Preparation of Proclamations & Certificates
- Sending letters on behalf of City Council
- Duties associated with Commission/Committees
- Putting information on the web.
- Preparing staff reports.

## Services that could be stopped

Passports

Established1997

in 2009, processed 1,028 applications, collected \$25,700 approximately 2010 – to date collected \$4,925

- Preparation of Proclamations
- Sending letters on behalf of City
- Putting information on the web

## Services that could be improved with better technology

- Records Management
- Paperless Agendas

## Reduction of Staff time

- Paperless Agendas
- Staff not required to staff Commissions/Committees
- Not putting all attachments of agenda items on the web

## Finance & Administrative Services

## **Department Staffing**

- Human Resources
- Financial Reporting
- Accounts Receivable
- Accounts Payable
- Payroll

## Functions

- Customer service
- Billing
- Cost recovery
- Bill payment
- Reports
- Monitoring revenue, expenses, investments
- Forecasting budgets
- Technology

## City Treasurer

## Charter related duties

- Payment auditing
- Investments
- Reporting
- Police & Fire Pension Fund

## Municipal Code

• Business Licensing

Ex-officio Tax Collector

## **Community Development**

#### Mission

Respond to the needs of the community and endeavor to provide a safety, healthy environment.

#### Environmental

- Climate Action Plan
- Clean Water
- Recycling (green waste, food scrap, electronic waste, etc.)
- Street Sweeping
- Urban Forestry
- Creek Restoration
- Waterfront Planning/improvements
- Events (e.g., Coastal Cleanup Day)

## Transportation

- Plan and implement pedestrian and bicycle friendly local transportation
- Coordinate/Attend Meetings with Regional Transportation Agencies Education or Non-Capital programs/projects
- Planning documents

## Visuals/Aesthetics

## Housing

## Planning & Building

- Planning applications and project review
- Planning ordinances, policies, and goals
- Customer service and mediation
- Building permits and inspections
- Building regulations
- Technology
- Code Enforcement

# Recreation & Community Services

- Friendship Club Child Care Center
- Bill Lewis Teen Center
- KALB cable television
- Senior Center
- Arts
- Classes and facilities
- Community engagement
- Special events and activities